

Perry Monroe Shoemaker Collection (PMSC)

Biographical Note

Perry Monroe Shoemaker (1906-1999) was one of the most important eastern railroad executives from the 1940s through the late 1960s. He was respected in the industry for his principled opposition to Federal and state regulation of railroads. Shoemaker was born on July 15, 1906 in Elmira, New York, the son of J. Raymond and Mabel Perry Shoemaker. He graduated from the University of Michigan with a degree in Mechanical Engineering in 1928. He received an M.S. in Transportation from Yale University in 1929. Shoemaker married his first wife, Emily Hane in 1929. They had four children, Linda, Kent, Karen and Craig. She passed away in 1964. Shoemaker married Vivien Bulloch Keatley in 1965. In 1973, a year after Keatley's death, Shoemaker married Iva Brown Cocoran.

Throughout his life Shoemaker was involved in a variety of endeavors outside of the railroad industry. He served as a trustee of Elmira College, a small liberal arts college located in Elmira, NY. At various times he served as director and chairman of the audit committee of Nabisco, Inc., as a member and president of the New York State Chamber of Commerce and as a member of the Port Development Committee of the City of New York. Between 1954 and 1965 he was a notable member of former President Herbert Hoover's Second Commission on Efficiency in Government. In 1954 and 1955 he served as chairman of that organization's Committee on Government Defense Procurement Recommendations.

Shoemaker began his railroad career in 1926 as a summer track laborer for the Pennsylvania Railroad. After graduation from college he went to work for the Erie Railroad. He was promoted regularly, attaining the position of general yardmaster by 1932. Later that year, Shoemaker left the Erie for a position in his family's Elmira, NY cold storage business. He returned to railroading in 1934 as a superintendent for the New York, New Haven and Hartford Railroad. The Delaware, Lackawanna and Western Railroad hired Shoemaker in 1941 as a superintendent. He was promoted quickly to General Superintendent, then General Manager, then to vice-president of Operations. His rapid advancement was crowned by appointment to the presidency in 1952. Coincidentally, he replaced William H. White, who left to accept the presidency of New York Central System and later, in 1954, the presidency of the

Delaware and Hudson Railway. White would eventually lead the Erie Lackawanna from September 1963 until his untimely death of a heart attack in April 1967. As the chief executive officer of the DL&W Shoemaker supervised the delicate negotiations leading to the October 1960 merger with the Erie Railroad.

Shoemaker was elected vice-chairman of the new Erie Lackawanna Railroad, with the expectation that he would be appointed president within a few months. However, when Harry Von Willer, the railroad's first president, resigned in November 1960, the board passed over Shoemaker in favor of a former Erie executive, Milton G. McInnes. In August 1961 Shoemaker was appointed chairman of the board. He interpreted this action as part of an effort to minimize his authority in the company. He realized that his influence within the company was declining quickly and he began to investigate other opportunities.

In November of 1962 he accepted an offer to serve as president and chairman of the board of the ailing Central Railroad of New Jersey. Despite his manifest skills he was unable to save the company. Shoemaker resigned in 1968, having served as bankruptcy trustee after 1967. He attributed his failure in part to New Jersey's exorbitant railroad taxes. A more significant factor was the New Jersey Public Utility Commission's refusal to either approve fare increases sufficient to cover commuter train operating costs or allow the abandonment of the chronically deficit ridden commuter services. Finally, the Governor's personal antipathies toward Shoemaker and the State's adamant refusal to fully subsidize commuter operations once it began to provide some funding, merely postponed the company's final bankruptcy. The company was never reorganized successfully as a railroad and its rail assets went into Conrail, as did those of the Erie Lackawanna, Penn Central, Reading, Lehigh Valley, Lehigh and Hudson River and Pennsylvania-Reading Seashore Lines on April 1, 1976.

After leaving the CNJ Shoemaker worked as a highly sought-after transportation consultant. He retired for good in 1980. In retirement in Tampa, Florida he was involved in community activities and continued his lifelong avocation of railroad history. In particular he was active in efforts to return the sole extant DL&W steam locomotive, Camelback No. 952, to the Northeastern United States from the National Transportation Museum in St.

Louis, Missouri. Shoemaker passed away after a short illness on December 25, 1999 at age 93. He is buried in his hometown of Elmira, NY.

Scope and Content Note

The Perry M. Shoemaker Collection (PMSC) is a separate yet constituent part of the Erie Lackawanna Historical Society (ELHS) collection on repository at The University of Akron Archives, Akron, Ohio (UAA). The PMSC consists of material donated to the ELHS by Mr. Shoemaker in 1992. He collected the 5.83 linear feet of material during his years as a railroad executive. The PMSC contains material from Shoemaker's years at the Delaware, Lackawanna and Western Railroad, Erie Lackawanna and the Central Railroad of New Jersey.

The PMSC is of significant interest to those researching industry leaders during the 1950s and 1960s, railroads in Northeastern United States after World War II, the EL merger, Federal and state regulation of the railroad industry, the 1967 bankruptcy of the CNJ and the relationship between the state of New Jersey and the railroad industry.

The PMSC is **Series A, Sub-series 1** of the ELHS collection. The material is grouped into six units in a total of four boxes with 180 folders.

Unit 1: Delaware, Lackawanna and Western Railroad (1952 - 1960) in 37 folders contains board minutes, financial information, inspection trip booklets, photographs, policy statements, speech-books, transcripts of testimony before regulatory boards, working notes and papers and other miscellaneous materials.

Unit 2: Two-Way and Three-Way Merger Materials (1954 - 1960) comprises 19 folders of correspondence, labor and operations information, maps, merger reports, Wyer, Dick and Co. merger studies and various working papers.

Unit 3: Erie Lackawanna Railway (1960 - 1962) totals 6 folders including financial information, management by-laws, maps and yard operation proposals.

Unit 4: Central Railroad of New Jersey (1962 - 1968) consists of 69 folders that contain Bankruptcy papers and notes, correspondence, financial information, maps, photographs, public affairs information, a speech-book and other miscellaneous papers.

Unit 5: Railroad History is comprised of 12 folders of books, correspondence, historical articles and miscellaneous information on a variety of historical railroad topics.

Unit 6: Annual Reports (1939 - 1967) is made up of 37 folders of annual reports from the DL&W, Erie, EL and CNJ. Many contain margin notes and additional information by Shoemaker. Duplicates of the DL&W, Erie and EL annual reports may be found in series D, sub-series 1, units 1-3.

Abbreviations

CNJ	Central Railroad Company of New Jersey
CRR of NJ	Central Railroad Company of New Jersey
DH	Delaware and Hudson Railroad Company
DLW	Delaware, Lackawanna and Western Railroad (also DL&W)
EL	Erie Lackawanna Railroad/Railway Company
ELHS	Erie Lackawanna Historical Society
Erie	Erie Railroad
ICC	Interstate Commerce Commission
LS	Lehigh and Susquehanna Railroad
LNE	Lehigh and New England Railroad Company
NW	Norfolk and Western Railroad Company
NJPUC	New Jersey Public Utilities Commission
NYNHH	New York, New Haven and Hartford Railroad Company
PLE	Pittsburgh and Lake Erie Railroad Company
PMS	Perry Monroe Shoemaker
PMSC	Perry Monroe Shoemaker Collection
RR	Railroad

Further Manuscript Resources

Papers relating to Perry Shoemaker's family, in particular his father J. Raymond Shoemaker can be found in the collection of the Chemung County Historical Society archives located in the Chemung Valley History Museum, 415 East Water Street Elmira, NY 14901. Phone: 607.734.4167.

Papers relating to the later history of the Erie Lackawanna Railway can be found in the Erie Lackawanna Railway Corporate collection at the University of Akron Archival Services.

Papers, mostly financial and executive in nature, relating to the nineteenth century and early twentieth century history of the Delaware, Lackawanna and Western Railroad are housed at Syracuse University.

Papers relating to Shoemaker's work on the Hoover Commission on Organization of the Executive Branch of Government can be found in the Special Collections at the University of Oregon, Knight Library, NUCMC number MS 72-560.

Other Resources

Bryant, Keith L., ed. *Railroads in the Age of Regulation, 1900-1980*. New York: Facts-on-File, 1988. See entries for Delaware, Lackawanna and Western, Erie Railroad and Perry M. Shoemaker.

Grant, H. Roger, *Erie Lackawanna: Death of an American Railroad, 1938-1992*. Stanford, CA: Stanford University Press, 1994.

Sweetland, David R. *Lackawanna Railroad: in Color*. Edison, NJ: Morning Sun Books, 1990.

Tabor, Thomas Townsend, *The Delaware, Lackawanna & Western Railroad in the Nineteenth Century: 1828-1899*. Muncy, PA: Privately Printed, 1977.

Tabor, Thomas Townsend and Thomas Townsend Taber III. *The Delaware, Lackawanna & Western Railroad in the Twentieth Century, 1889-1960: Equipment and Marine*. Muncy, PA: Privately Printed, 1981.

----- *The Delaware, Lackawanna & Western Railroad in the Twentieth Century, 1889-1960: History and Operations*. Muncy, PA: Privately Printed, 1980.

Perry Monroe Shoemaker Collection – Box Inventory

SERIES A: SUB-SERIES 1: UNIT 1: DELAWARE, LACKAWANNA AND WESTERN RAILROAD MATERIALS

Box#	Folder#	Description	Date	End Date
a-1	1	Doggerel verses on Phoebe Snow		
	2	PMS profiles or articles on TV (photographic transcriptions) or newspapers (clippings)		
	3	Maps, System profile map 1927	9270000	
	4	Maps, Hoboken, NJ yards, 1930	9300000	
	5	Maps, DLW system profile map from PMS folder 15 revised 11/48	9481100	
	6	Maps, P.A. of NY NJ port district for trucking commercial free zones and hand marked to indicate trailer limits		

7	Maps, DLW system routes, from PMS folder 17		
8	Maps, General Location of New York Harbor Freight Terminals, produced by PRR, 1918	9180000	
9	Maps, New York Central system, 1925	9250000	
10	Photographs, four (4) marked #'s 14-16 Harlem Ave. looking west into East Buffalo yard dated 2/9/1945	9450209	
11	Photographs, Series of 15, East Buffalo yard taken 12/22/1945	9451222	
12	Photographs, series of six (6) near Richfield Junction, NY, dated 3/11/1947	9470311	
13	Photographs, photo booklet produced by Bethlehem Steel on occasion of launch of a DLW barge (1950)	9500000	
14	Photographs, studio portrait of PMS on election to DLW presidency		
15	Photographs, four (4) miscellaneous		
16	Speechbook no. 1 speeches 1-10 1952-1957	9521021	9550215
17	Speechbook no. 1 speeches 11-20 1955 - 1956	9550502	9560308
18	Speechbook no. 1 speeches 21-33 1956 - 1957	9560508	9570522
19	Speechbook no. 2 speeches 34-46 1957-1958 (LB)	9570507	9580205
20	Speechbook no. 2 speeches 47 - 62	9580224	9581118
21	Speechbook no. 2 speeches 63 - 74	9581208	9590428
22	Speechbook no. 3 speeches 75 - 93	9590216	9600913
23	New Jersey Commutation case, transcript of PMS testimony before NJPUC and ICC on 10/23/1951	9511023	
24	New Jersey Commutation case, New Jersey taxes, Pension plan, Speeches, pamphlets, press releases on	9530512	9590601
25	PMS Folder 12 transcript of Pres. Wm. White's testimony before the ICC 5/17/1951	9510517	
26	PMS folder 12 policy statements 1950's		
27	PMS copy of Board of Managers inspection trip booklet, with itinerary, 10/26-27/1944	9441026	9441027
28	Compilation of resolutions and by-law changes 12/22/1941 to 1/26/1960 mostly concerning the board of directors and salary/compensation issues	9411222	9600126
29	Organizational chart 7/1/1948	9480701	

Box#	Folder#	Description	Date	End Date
a-1	30	4/1960 list of DL&W officers, titles, salaries and DOB	9600400	
	31	Minutes of Board of Directors Meeting with attached statistics (LB), includes copy of 1959 AR 7/28/60	9600728	
	32	List of terms of service of DLW Presidents and Purchasing Agents		

33	Chart of separation of revenues. Expenses frt. And pass. Service 1939-1955, and funded debt and equipment obligations publicly held 1940-1955	9390000 9550000
34	Assorted financial details and statistics	
35	Summary of equipment on 1/1/1960	9600101
36	Testimonial from Atlantic States Shipper's Advisory Board on PMS's election to Chairmanship of its railroad contract committee	

SERIES A: SUB-SERIES 1: UNIT 2: TWO- AND THREE-WAY MERGER MATERIALS

a-1	37	Wyer, Dick and Co., Initial evaluation report for 3-way merger dated 4/2/1957	9570402
	38	Wyer, Dick and Co. maps. Charts, index report on 2-way and 3-way mergers. Index dated 8/6/1959 --handwritten annotations	9590816
	39	Wyer, Dick and Co. Report on Economics of [E-L] merger 1/2 dated 8/6/1959	9590806
	41	Wyer, Dick and Co. Supplemental merger report	
	41	Wyer, Dick and Co., report on economics of [E-L], 2/2 Maps/charts.	
	42	Wyer, Dick and Co. proposed management organizational charts for the Erie-Lackawanna Railroad	
	43	PMS folder 3 ICC documents re: EL merger	
	44	ICC documents concerning the 2-way merger application	
	45	PMS folder 4 material re: sub-agreements (salary, labor protection) for EL merger	
	46	PMS folder 5 worker papers re: negotiations on management organization of proposed EL merger	
	47	PMS folder 5 working papers re: EL pension/retirement plan for employees	
	48	PMS folder 6 EL by-laws	
	49	PMS folder 7 negotiations on merger details	
	50	PMS Folder 8 report to PMS from DLW accounting department benefit analysis of 3-way merger	
	51	Comparative Analysis of Management staff of Eastern railroads	
	52	Comparison practices concerning speeds and superelevations between the DLW and Erie	
	53	Maps, Chicago switching district showing all team tracks and freight houses open to the Erie dated 7/1/1924	9240701
	54	Notice of Stockholder meeting-proxy statement-merger agreement, DLW 9/22/1959	9590922
	55	Notice of Stockholder's meeting-proxy statement-merger agreement, Erie, 9/22/1959	9590922

SERIES A: SUB-SERIES 1: UNIT 3: ERIE LACKAWANNA MATERIALS

a-2	56	Maps, System 12/20/1960	9601220
	57	Management by-laws dated 9/22/1961	9610922

Box#	Folder#	Description	Date	End Date
a-2	58	Speechbook no. 3 speeches 93 - 98 (several missing)	9601018	9611206
	59	Bison Yard proposal Terminal management system. EL-NW negotiations over operations at Bison Yard, Buffalo, NY		
	60	Selected Expenses by account dated 7/1/1963 includes labor costs, train miles cost and locomotive hours cost	9630701	
	61	Proposal, The PLE Acquisition of Former Erie Lackawanna Properties Creston, Ohio to Croxton Yard, New Jersey, 3/1982	9820300	

SERIES A: SUB-SERIES 1: UNIT 4: CENTRAL RAILROAD OF NEW JERSEY MATERIALS

a-2	62	"CNJ Coupler" magazine with corrections sheet attached, 6/1975	9750600	
	63	Timetable, CNJ, WN, MHMR, no. 1	9721029	
	64	ETT, NYLB no. 370	9721029	
	65	Maps, Jersey Central Lines, System and Connecting lines, with PMS annotations 1/1966	9660100	
	66	Maps, CNJ, General Plan of Industrial Development in Elizabethport, Jersey City, NJ 9/66	9660914	
	67	Maps, City of Jersey City, NJ, Office of the Mayor/Division of Planning, Jersey City, NJ 1963	9630000	
	68	Maps, CNJ, Elizabeth-Central District, Elizabeth, NJ	9610620	9650318
	69	Maps, PRR and connections, with later hand coloring, by PMS		0
	70	Maps, Reading System, 1961	9610000	
	71	Maps, East Jersey Railroad and Terminal Co., ROW and Track map	9590630	
	72	Maps, Showing Railroads and Collieries in Wyoming Valley Coal Fields of Pennsylvania, CNJ		0
	73	Maps, Detail of Northeastern United States, with CNJ, RDG, BO, WM noted in color		0
	74	Maps, CNJ, Central Division, Jersey City Terminal, General Plan of Yard and Waterfront, Jersey City, NJ	9650317	9661220
	75	Photographs, of new and old Hometown Bridge, NYI		
	76	Speechbook no. 3 speeches 99-109 (LB)	9621011	9640421
	77	Speechbook no. 3 speeches 110 - 114	9640506	9650317
	78	Speechbook no. 4 speeches 115-123	9650419	9661205
	79	Speechbook no. 4 speeches 124 - 126	9670306	9670607
	80	Transcripts of proceedings of Annual Stockholder's meetings 1963	9630000	
	81	Transcripts of proceedings of Annual Stockholder's meetings 1964	9640000	
	82	Transcripts of proceedings of Annual Stockholder's meetings 1965	9650000	

83	Transcripts of proceedings of Annual Stockholder's meetings 1966	9660000
84	Draft of (PMS) president's message to Stockholders for 1965 AR drafted 2/15/1966	9660215
85	Federal Board of Arbitration, Railroads v. Operating Brotherhoods 1963, involving Diesel Firemen and Crew-Consist issues, PMS Testimony, 1963	9630000

Box#	Folder#	Description	Date	End Date
a-2	86	Federal Board of Arbitration, Railroads v. Operating Brotherhoods 1963: press releases, newspaper clippings, congressional record clippings, 1963	9630000	
	87	Organization Chart, CNJ management	9620801	9670103
	88	Board of Directors Road Inspection information packet, includes index-detailed information on railroad-industrial development, annual reports and financial information, May 26-27, 1964	9640526	9640527
	89	Materials (correspondence, appraisals and maps) for sale of CNJ land for industrial development		
	90	Report of Wyer, Dick and Co. Transportation consultants re: Aldene Plan contracts between the CNJ, PRR, LV 1/16/1968	9680116	
	91	CNJ By-Laws 3/28/1962	9620328	
	92	Notes. Letters, newspaper clippings re: PMS personal file for BOD/T meetings		
	93	Correspondence: PMS contributions to political campaigns		
	94	Proposal to pool stenography staff with Baltimore and Ohio Railroad		
	95	pamphlet "The Jersey Central Situation" published by New Jersey Department of Transportation, 12/29/1975	9751229	
	96	Plan of Modification of C.R.R. of NJ, dated 7/1/1948 financial plan for resolution of bankruptcy	9480701	
	97	CNJ Sixth supplemental mortgage 7/1/49	9490701	
	98	Financial statistics and figures, up to 1965	9650000	
	99	ICC loan guarantee to CNJ 1965	9650000	
	100	Subsidiary and jointly-owned companies-synopsis of each company-debts, stock ownership all with PMS marginalia c. 1965	9650000	
	101	Bankruptcy, Personal and executive files (1 of 2), 1967	9670000	
	102	Bankruptcy, Personal and executive files (2 of 2), 1967	9670000	
a-3	103	Bankruptcy: PMS workbook tab 1, Immediate problems - cash, Unpaid Items as of April 12, 1967	9670000	
	104	Bankruptcy: PMS workbook tab 2, Bankruptcy Petition and [Federal] Court Order No. 1, 1967	9670000	
	105	Bankruptcy: PMS workbook tab 3, Selected Statistics 1950-1966	9670000	
	106	Bankruptcy: PMS workbook tab 3, Historical Highlights of the CNJ, Aspects of CNJ Management History	9670000	
	107	Bankruptcy: PMS workbook tab 4, List of Stockholders, bondholders, By-Laws	9670000	

108	Bankruptcy: PMS workbook tab 5, General Mortgage, Summary, obligations, bills due, summary of restrictions	9670000
109	Bankruptcy: PMS workbook tab 6, Merger situation and CNJ position, Relations between PRR and CNJ	9670000
110	Bankruptcy: PMS workbook tab 7, Past, Present, Prospective Financial Situation as basis for further considering relationship with NJ, letter 9660915,	9670000
111	Bankruptcy: PMS workbook tab 7, Passengers, number carried, Aldene plan background, NYLB agreement summary	9670000
112	Bankruptcy: PMS workbook tab 7, State of NJ Passenger contracts, NJ transportation act of 1966	9670000
113	Bankruptcy: PMS workbook tab 8, Official Payroll, Sale of assets, retirement of debt and equipment obligations, equip. summary, bad order	9670000
114	Bankruptcy: PMS workbook tab 9, Lehigh and Susquehanna summary	9670000

Box#	Folder#	Description	Date	End Date
a-3	115	Bankruptcy: PMS workbook tab 10, Lehigh Valley Coordination	9670000	
	116	Bankruptcy: PMS workbook tab 11, Subsidiary Companies and Directors	9670000	
	117	Bankruptcy: PMS workbook tab 12, Leases and Property Sales, summary of Property, schedule of insurance coverage	9670000	
	118	Bankruptcy: PMS workbook tab 12, Maps, system, Jersey City yards and waterfront, Jersey City state assessment tracts, Elizabethport, NY harbor terminal	9670000	
	119	Bankruptcy: PMS workbook tab 13, Fifty largest shippers, Car interchanged, freight commodity statistics, 1966	9670000	
	120	Bankruptcy: PMS workbook tab 14, Labor contract, unions and employees covered	9670000	
	121	Bankruptcy: PMS workbook tab 15, Index	9670000	
	122	Bankruptcy, PMS appointment as bankruptcy trustee, material includes: court papers, trustee bond application, ICC documents	9670000	
	123	Bankruptcy, PMS as trustee's reorganization plan - notes, 1967	9670000	
	124	Bankruptcy, Correspondence, Notes, Newspaper clipping re: CNJ corporate relations with state of New Jersey 1967	9670000	
	125	Bankruptcy, Financial statistics and figures, assets and liabilities as of 12/31/68	9690414	
	126	Lehigh and New England Railway 1968 income balance sheet	9680000	
	127	Lehigh and Susquehanna Railroad from Lehigh Coal and Navigation Company, materials relating to renegotiations of lease (mid 1960s)		
	128	Summary of Equipment- statistics		
	129	Motive Power Reports		
	130	PMS misc. papers		

SERIES A: SUB-SERIES 1: UNIT 5: RAILROAD HISTORY MATERIAL

a-3	131	Book: Warren Crater, _New Jersey Central Album_	
	132	Book, John T. Cunningham "Newark"	
	133	articles/books re: DLW and EL - history	
	134	Pamphlet published by DLW RR "Lackawanna Railroad Ten Years 1941-1950" (2 copies)	
	135	Article, Graham T. Wilson, "The Hoboken Ferries", "The Hoboken Ferries (Conclusion)"	
	136	Article, Edward Gardner, "An Early Lackawanna Scrapbook"	
	137	photocopy of 1890 Morris and Essex RR timetable and operating rules	
	138	Miscellaneous CNJ historical material	
	139	Maps, Land Grant and Bond-Aided Railroad of the United States, Quartermaster Department, War Department	9310000
	140	Correspondence with James Stowell re: 1912 DLW wreck near Corning, NY	
	141	Correspondence with Thomas Tabor III Re: Tabor's 2 vol. "History of the DL&W in the 20th century"	
	142	Correspondence re: railroad history	

SERIES A: SUB-SERIES 1: UNIT 6: ANNUAL REPORT AND TIMETABLE MATERIALS

Box#	Folder#	Description	Date	End Date
a-3	143	Annual Report, DLW, to stockholders, 1939	9390000	
	144	Annual Report, DLW, to stockholders, 1940	9400000	
	145	Annual Report, DLW, to stockholders, 1941	9410000	
	146	Annual Report, DLW, to stockholders, 1942	9420000	
	147	Annual Report, DLW, to stockholders, 1943	9430000	
	148	Annual Report, DLW, to stockholders, 1944	9440000	
	149	Annual Report, DLW, to stockholders, 1945	9450000	
	150	Annual Report, DLW, to stockholders, 1946	9460000	
	151	Annual Report, DLW, to stockholders, 1947	9470000	
	152	Annual Report, DLW, to stockholders, 1948	9480000	
	153	Annual Report, DLW, to stockholders, 1949	9490000	
	154	Annual Report, DLW, to stockholders, 1950	9500000	
	155	Annual Report, DLW, to stockholders, 1951	9510000	

	156	Annual Report, DLW, to stockholders, 1952	9520000
	157	Annual Report, DLW, to stockholders, 1953	9530000
	158	Annual Report, DLW, to stockholders, 1954	9540000
	159	Annual Report, DLW, to stockholders, 1955	9550000
	160	Annual Report, DLW, to stockholders, 1956	9560000
	161	Annual Report, DLW, to stockholders, 1957	9570000
	162	Annual Report, DLW, to stockholders, 1958	9580000
	163	Annual Report, DLW, to stockholders, 1959	9590000
	164	Annual Report, DLW, to the ICC, partial year to 10/16/1960	9601016
	165	Annual Report, Erie, to stockholders, 1958	9580000
	166	Annual Report, EL, to the ICC, partial year 10/17/1960 to 12/31/1960	9601017 9601231
a-4	167	Annual Report, EL, to stockholders, 1961	9610000
	168	Annual Report, EL, to stockholders, 1962	9620000
	169	Annual Report, EL, to stockholders, 1963	9630000
	170	Annual Report, EL, to stockholders, 1964	9640000
	171	Annual Report, EL, to stockholders, interim report dated up to 11/6/1964	9641106

	Box#	Folder#	Description	Date	End Date
a-4		172	Annual Report, EL, to stockholders, 1965	9650000	
		173	Annual Report, EL, to stockholders, 1966	9660000	
		174	Annual Report, CNJ, to stockholders, 1961	9610000	
		175	Annual Report, CNJ, to stockholders, 1963	9630000	
		176	Annual Report, CNJ, to stockholders, 1964	9640000	
		177	Annual Report, CNJ, to stockholders, 1965	9650000	
		178	Annual Report, CNJ, to stockholders, 1966	9660000	
		179	Annual Report, CNJ, to the ICC, 1967	9670000	
		180	Rules of operating department, dated 4/27/1952 with later revisions	9520427	